

ADVANCING EXCELLENCE

OFFICE OF THE PROVOST AND ACADEMIC AFFAIRS

ANNUAL REPORT | 2019-20



TABLE OF CONTENTS

- 04 | **ABOUT**
Academic Affairs and Leadership
- 06 | **UCF DOWNTOWN**
A New Beginning
- 08 | **STUDENTS**
Demographics and Success
- 12 | **REMOTE LEARNING**
Transitioning to a New Normal
- 14 | **FACULTY**
Pegasus Professors and Research
- 16 | **QUALITY**
Rankings and Accreditation

UCF is one of America's **most innovative universities**. Our faculty, staff, students and alumni contribute in so many ways to transform lives and address society's pressing needs. In this report, you will see many examples of UCF's commitment to advancing faculty excellence, student success, innovation, research, and inclusion. These efforts make UCF a top producer of talent among America's public universities. Together, we Charge On to be a defining 21st-century university for higher education.

ACADEMIC AFFAIRS

AT A GLANCE

THE PROVOST

Michael D. Johnson
Interim Provost and Vice President
for Academic Affairs

OVERSEES

\$1.89 BILLION
Operating Budget

69,523
Total Students

1,970
Total Faculty

13
Academic Colleges

11
Connection Centers

The Office of the Provost and Academic Affairs strives to create and support an environment that promotes UCF's academic enterprise as a model for 21st-century higher education in teaching, research, innovation, student success, inclusion and collaboration. The office works with academic leaders, faculty, staff, students and advisors across UCF's 13 colleges and multiple campuses to advance world-class faculty excellence and student success.

THE PROVOST

Michael D. Johnson, Pd.D., serves as UCF's interim provost and vice president for Academic Affairs. Dr. Johnson succeeded Provost Elizabeth A. Dooley, who returned to the faculty in the spring semester. As the chief academic officer, he leads UCF's academic programs and initiatives across 13 colleges, which serve nearly 70,000 student and support more than 3,000 teaching and research faculty. His responsibilities also include multiple campuses, research centers and institutes. In addition, he manages UCF's academic operating budget in collaboration with the president, vice presidents, deans, and other academic leaders.



Dr. Michael D. Johnson
Interim Provost and Vice President for
Academic Affairs

LEADERSHIP TEAM

Thad Seymour, Jr.
Interim President

Michael Johnson
Interim Provost and Vice President
for Academic Affairs

Maribeth Ehasz
Vice President for Student
Development and Enrollment Services

Deborah German
Vice President for Health Affairs and
Dean, College of Medicine

Joel Hartman
Vice President for Information
Technologies and Resources and
Chief Information Officer

Elizabeth Klonoff
Vice President for Research and
Dean, College of Graduate Studies

Theodorea Regina Berry
Vice Provost for Student Learning
and Academic Success and Dean,
College of Undergraduate Studies

Thomas B. Cavanaugh
Vice Provost for Digital Learning

Jana Jasinski
Vice Provost for Faculty Excellence

J. Jeffrey Jones
Vice Provost for UCF Connect and
UCF Global

Sherry Andrews
Associate Provost,
Associate General Counsel

M. Paige Borden
Associate Provost and
Chief Analytics Officer

Timothy Letzring
Senior Associate Provost for
Academic Affairs

Rebeca Richards
Assistant Vice President for Academic
Budget, Planning and Administration

Ross Wolf
Interim Assistant Provost
of UCF Downtown

DEANS

Sheila Amin Gutiérrez de Piñeres
Dean, Burnett Honors College

Theodorea Regina Berry
Vice Provost for Student Learning
and Academic Success and Dean,
College of Undergraduate Studies

Pamela "Sissi" Carroll
Dean, College of Community
Innovation and Education

Tosha Dupras
Interim Dean, College of Sciences

Michael Georgiopoulos
Dean, College of Engineering
and Computer Science

Deborah C. German
Vice President for Health Affairs and
Dean, College of Medicine

David Hagan
Interim Dean, College of Optics
and Photonics

Christopher D. Ingersoll
Dean, College of Health
Professions and Sciences

Paul Jarley
Dean, College of
Business Administration

Elizabeth Klonoff
Vice President, Research, and
Dean, College of Graduate Studies

Jeffrey Moore
Dean, College of Arts and Humanities

Mary Lou Sole
Dean, College of Nursing

Youcheng Wang
Dean, Rosen College of
Hospitality Management

UCF DOWNTOWN

DR. PHILLIPS ACADEMIC COMMONS

In fall 2019, UCF Downtown welcomed 7,700 students and more than 20 academic programs, including those from the College of Community Innovation and Education, College of Business Administration, and the Nicholson School of Communication and Media. The joint effort, with Valencia College, will foster an environment that builds on UCF's commitment to transform lives and livelihoods through access, collaboration and community engagement.

Serving as the intellectual anchor of Creative Village, UCF Downtown is strategically located within walking distance to Orlando's Central Business District, Orange County Courthouse, and City Hall. This close proximity promotes increased opportunities for students to become involved with high-demand career fields, jobs, and internships. The campus also builds on the long-time partnership of the nationally recognized 2+2 DirectConnect™ to UCF program, which guarantees Valencia College graduates a seamless transition to UCF to complete a bachelor's degree, or more.

UNDERGRADUATE PROGRAMS

- Communication & Conflict B.A.
- Digital Media B.A.
- Emergency Management B.A./B.S.
- Health Informatics and Information Management B.S.
- Health Services Administration B.S.
- Human Communication B.A.
- Legal Studies B.A./B.S.
- Nonprofit Management B.A./B.S.
- Public Administration B.A./B.S.

GRADUATE PROGRAMS

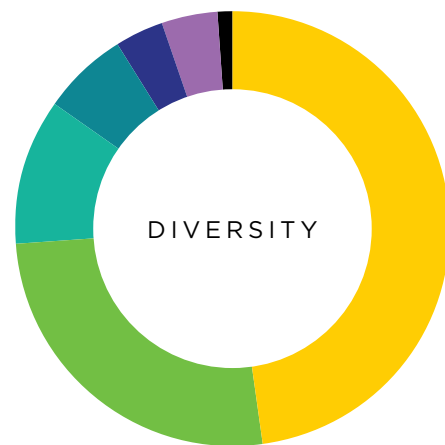
- Communication M.A.
- Digital Media M.A.
- Emergency and Crisis Management M.E.C.M.
- Executive M.B.A.
- Health Administration M.H.A.
- Health Care Informatics M.S.
- Full-Time Professional M.B.A.
- Interactive Entertainment M.S.
- Nonprofit Management M.N.M.
- Part-Time Professional M.B.A.
- Professional M.S.M. Business Analytics Track
- Professional M.S.M. Entrepreneurship Track
- Professional M.S.M. Human Resources Track
- Professional M.S.M. in Real Estate
- Public Administration M.P.A.
- Public Affairs Ph.D.
- Public Policy M.P.P.
- Research Administration M.R.A.
- Strategic Communication Ph.D.
- Urban and Regional Planning M.S.

SCALE WITH QUALITY & DIVERSITY



BREAKING RECORDS

With a focus on who we include rather than exclude, UCF believes that education is key to economic and social mobility for people from all backgrounds. Almost one in four of our students is first generation, and nearly half are underrepresented. UCF ranks second nationally among all public and private institutions in bachelor's degrees awarded to African American and Hispanic students, and the university became a federally designated Hispanic Serving Institution in 2019. UCF also set records for diversity in Fall 2019: 47.8 percent of students are minorities and 26.7 percent are Hispanic.



- ◆ **32,525** | 47.8% WHITE
- ◆ **18,592** | 26% HISPANIC/LATINO
- ◆ **7,450** | 11% AFRICAN-AMERICAN
- ◆ **4,540** | 6.5% ASIAN/PACIFIC ISLANDER
- ◆ **2,560** | 3.7% MULTI-RACIAL
- ◆ **3,082** | 4% INTERNATIONAL
- ◆ **674** | 1% NOT-SPECIFIED

AT A GLANCE

1.892 BILLION

Operating Budget

69,523

Total Fall 2019 Enrollment

17,459

Degrees Awarded, 2019-20

4.17

FTIC Average High School GPA

1332

FTIC Average SAT Score

340

National Merit Scholars

46.3%

Four-Year Graduation Rate

72%

Six-Year Graduation Rate

91.5%

First-Year FTIC Retention

51%

Transfer Students

33%

Pell-Eligible Students

HIGH IMPACT PRACTICES

569



GLOBAL LEARNING EXPERIENCES

721



INTERNSHIPS/CO-OP PLACEMENTS

8,440



SERVICE LEARNING EXPERIENCES

2,011



UNDERGRADUATE RESEARCH STUDENTS

1,492



STUDENTS IN LEARNING COMMUNITIES

TUITION

Compared to the national average student debt, most UCF graduates face a far brighter future thanks to the university's strong value and programs focused on fiscal responsibility and financial freedom. 50 percent of UCF students graduate with no debt compared to 32 percent of students nationally who graduate debt-free.

▶ IN-STATE TUITION

	\$6,379	TUITION AND FEES
	\$1,200	BOOKS AND SUPPLIES
+	\$10,010	ROOM AND BOARD
	\$17,589	ESTIMATED COST

▶ OUT-OF-STATE TUITION

	\$22,479	TUITION AND FEES
	\$1,200	BOOKS AND SUPPLIES
+	\$10,010	ROOM AND BOARD
	\$33,689	ESTIMATED COST





GRADUATE STUDENTS

- **Karla Badillo-Urquiola**, *Ph.D. Candidate in Modeling and Simulation and McKnight Doctoral Fellow, College of Graduate Studies*
- **Timothy Hill**, *Dual Master's student in Public Administration and Criminal Justice, College of Community Innovation and Education*
- **Stephanie Jarmak**, *Ph.D. Candidate in Physics on the Planetary Sciences Track, College of Sciences*
- **Sharon Park**, *Master's student in Materials Science and Engineering, College of Engineering and Computer Science*
- **Ryan Ridenbaugh**, *Master's student in Biology, College of Sciences*
- **Rachel Sampson**, *Ph.D. Candidate in Optics and Photonics, College of Optics and Photonics*
- **Sirikanya Sellers**, *Medical student, College of Medicine*

UNDERGRADUATE STUDENTS

- **Yaser Ahmad**, *Biomedical Sciences, College of Medicine*
- **Kyle Benkel**, *Biomedical Sciences, College of Medicine*
- **Samantha Berg**, *Psychology, College of Sciences*
- **Giorgi Beruashvili**, *International and Global Studies, College of Sciences*
- **Safia Centner**, *Health Sciences, College of Health Professions and Sciences*
- **Breon Clark**, *Health Sciences, College of Health Professions and Sciences*
- **Kristen Detz**, *Elementary Education, College of Community Innovation and Education*
- **Jenna Dovydaitis**, *Biology and Political Science, College of Sciences*
- **Taylor Duffy**, *Health Sciences, College of Health Professions and Sciences*
- **Kyler Gray**, *Public Administration, College of Community Innovation and Education*
- **Samuel Mikhail**, *Biomedical Sciences, College of Medicine*
- **Victoria Millington**, *Biomedical Sciences, College of Medicine*
- **Madeline Mills**, *Political Science, College of Sciences*
- **Taylor Pryor**, *English, College of Arts and Humanities*
- **Allison Sabol**, *Marketing, College of Business*
- **Sarah Swiersz**, *Interdisciplinary Studies, College of Undergraduate Studies*
- **George Walters-Marrah**, *Biomedical Sciences, College of Medicine*

ORDER *of* PEGASUS

The Order of Pegasus is the most prestigious and significant award a student can attain at the University of Central Florida. Order of Pegasus recognizes exemplary performance in the areas of academic achievement, outstanding university involvement, leadership, and community service.

REMOTE LEARNING



UCF ONLINE

3,097 UNDERGRAD STUDENTS
 + 2,410 GRAD STUDENTS

 5,507 TOTAL ENROLLED



AN UNPRECEDENTED CHALLENGE

UCF faculty played a critical role in this transition. Without their dedication to our students, this would not have been possible. Faculty found creative and innovative ways to ensure a quality education during the transition to remote learning.

- Dissection of a honeybee over Zoom
- Kitchen-safe lab experiments next to the home microwave
- Tackling complex data and statistical problems on the glass shower door with a dry-erase marker
- Young entrepreneurs pitching ideas to corporate partners in video calls
- Dance performances in the garage

In a matter of days, UCF - one of the nation's largest universities - transitioned to remote learning, published a faculty took kit, and launched a Coronavirus Information website. The Division of Digital Learning also saw significant increase in support provided to the campus community during this time.

- Support for 700,000 credit hours, or about and additional 6,600 courses
- 692 faculty consultations
- Nearly 1,400 faculty engaged in Zoom trainings
- 2,500 people engaged with YouTube training videos on assistance to converting traditional courses to an online learning environment
- 10,000 views of the Keep Teaching website
- Demand for faculty training in online instruction rose 150%

UCF's leading efforts to advance digital learning proved to be invaluable in Spring 2020 when the COVID 19 pandemic struck. Early on, as health and safety concerns escalated, the Division of Digital Learning, faculty, and leadership worked tirelessly to build websites and resources should a switch to remote instruction and working become necessary. On March 11, during UCF's spring break, the Florida Board of Governors directed state universities to transition to remote teaching as soon as possible. In an historic effort, UCF converted to fully remote instruction in less than a week - effective March 16.

7 
DAYS

69,525 
STUDENTS

6,600 
NEW COURSES



PEGASUS ✨ PROFESSORS

The Pegasus Professor award recognizes excellence in the three primary areas of academic endeavor: teaching, research, and service. To be considered, faculty members must have the following: Five years at the rank of tenured professor at UCF, have achieved excellence in teaching, research and/or creative activity, record of demonstrable service, and scope of national and international impact. Pegasus Professors are world renowned researchers and respected teachers in their respective fields.

- **Ronald DeMara**, *Pegasus Professor of Computer and Electrical Engineering, College of Engineering and Computer Science*
- **Joseph Harrington**, *Pegasus Professor of Physics and Planetary Science, College of Sciences*
- **Julia Listengarten**, *Pegasus Professor of Theatre, College of Arts and Humanities*
- **Gregory Welch**, *AdventHealth Endowed Chair in Healthcare Simulation, College of Nursing*

MORE FACULTY FACTS

1,119 
TENURE AND TENURE-EARNING

159 
FACULTY HIRES

FUNDING TYPE

\$104.89M FEDERAL
 \$66.04M INDUSTRY AND OTHER
 + \$21.22M STATE AND LOCAL

\$192.15 MILLION

KEY FUNDING

\$35.03M DEPARTMENT OF DEFENSE
 \$8.16M NASA
 \$12.29M NATIONAL INSTITUTES OF HEALTH
 + \$25.34M NATIONAL SCIENCE FOUNDATION

\$80.82 MILLION

UCF RESEARCH CLUSTERS

- Bionix
- Cyber Security and Privacy
- Disability, Aging and Technology
- Genomics and Bioinformatics
- Learning Sciences
- Renewable Energy and Chemical Transformation
- Resilient, Intelligent and Sustainable Energy Systems
- Sustainable Coastal Systems
- Violence Against Women

Research Designation: RU/VH (Research Universities/Very High Research Activity)

RESEARCH



UNIVERSITY RANKINGS

PROGRAM INFORMATION

The University of Central Florida is accredited by the Southern Association of Colleges and Schools Commission on Colleges (SACSCOC) to award degrees at the associate, baccalaureate, master's, specialist, and doctoral levels.

SPECIALIZED ACCREDITORS

- + ABET-Computing Accreditation Commission (CAC)
- + ABET-Engineering Accreditation Commission (EAC)
- + American Chemical Society (ACS)
- + American Psychological Association (APA)
- + American Speech-Language-Hearing Association (ASHA)
- + Association of University Programs in Health Administration (AUPHA)
- + Association to Advance Collegiate Schools of Business (AACSB)
- + Commission on Accreditation of Athletic Training Education (CAATE)
- + Commission on Accreditation of Health Informatics and Information Management (CAHIIM)
- + Commission on Accreditation of Healthcare Management Education (CAHME)
- + Commission on Accreditation in Physical Therapy Education (CAPTE)
- + Commission on Collegiate Nursing Education (CCNE)
- + Council for Accreditation of Counseling and Related Educational Programs (CACREP)
- + Council on Social Work Education (CSWE)
- + Forensic Science Education Programs Accreditation Commission (FEPAC)
- + Human Factors and Ergonomics Society (HFES)
- + Liaison Committee on Medical Education (LCME)
- + National Accrediting Agency-Clinical Laboratory Sciences (NAACLS)
- + National Association of School Psychologists (NASP)
- + National Association of Schools of Music (NASM)
- + National Association of Schools of Theatre (NAST)
- + National Committee for Accreditation of Coaching Education (NCACE)
- + Network Schools of Public Policy, Affairs, Administration (NASPAA)
- + Planning Accreditation Board (PAB)

#1 BEST COLLEGES FOR
LGBTQ STUDENTS
2019 | Florida | BestColleges.com

#1 BEST ONLINE HEALTH
INFORMATICS DEGREES
2020 | National | EduMed

#2 BEST HOSPITALITY
AND TOURISM
MANAGEMENT SCHOOL
2020 | World | Shanghai Ranking

#2 TOP 50 COLLEGES AND
UNIVERSITIES FOR SOCIAL
MOBILITY IMPACT
2020 | National | Education Reform Now

#3 50 MOST AFFORDABLE
ONLINE COLLEGES
2019 | National | AffordableColleges.com

#5 TOP 25 GAME DESIGN
SCHOOLS: GRAD
2019 | National | Princeton Review

#7
BEST GRADUATE SCHOOLS:
HOMELAND/NATIONAL SECURITY
AND EMERGENCY MANAGEMENT
2020 | National | U.S. News and World Report

#8
BEST GRADUATE SCHOOLS:
NONPROFIT MANAGEMENT
2020 | National | U.S. News and World Report

#11
BEST HEALTH SERVICES
2020 | National | Princeton Review

#13
50 MOST AFFORDABLE
ONLINE BACHELOR'S DEGREES
2019 | National | AffordableColleges.com

#16 BEST ONLINE
BACHELOR'S PROGRAMS
2020 | National | U.S. News and World Report

#16
MOST INNOVATIVE
2020 | National | U.S. News and World Report



**Office of the Provost
and Academic Affairs**



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FOR MORE INFO, VISIT:
PROVOST.UCF.EDU