UCF is the No. 1 producer of talent among public universities in the nation, awarding more than 16,000 degrees in 2018-19. We strive to be a defining 21st-century university for higher education in faculty excellence, student success, innovation, research and inclusion.

In this report, you will see many examples of how our academic enterprise is advancing a culture of student success and faculty excellence. Together, our efforts lead to a significant impact by UCF in making our region and our world a better place – and the best is yet to come.
Pegasus Mural, 2017
Painted by Boy Kong
Located outside the Student Union
Student success is our top priority at UCF.
Scale With Quality & Diversity

With a focus on who we include rather than exclude, UCF believes that education is key to economic and social mobility for people from all backgrounds. Almost one in four of our students are first generation, and nearly half are underrepresented. UCF ranks second nationally among all public and private institutions in bachelor’s degrees awarded to African American and Hispanic students, and the university became a federally designated Hispanic Serving Institution in 2019. UCF is also a national leader in the enrollment and degree completion of transfer students. In addition, UCF enrolled a school-record 324 National Merit Scholars in 2018-19.

![Race/Gender Diversity Chart]

**Quick Facts**

- **24%** of undergraduate students are first-generation
- **35%** of students are pell-eligible

**AT A GLANCE**

- **68,558** Total Fall 2018 enrollment
- **16,971** Degrees awarded, 2018-19
- **4.12** FTIC average high school GPA
- **1328** FTIC average SAT score
- **552** Total study abroad participation
- **45.7%** Four-year graduation rate
- **72.6%** Six-year graduation rate
- **90.4%** FTIC first-year retention rate
- **51%** Transfer students

**Record Year**

UCF set school records in Fall 2018 with **324 National Merit Scholars** and in diversity of students: **47.2% minority**, including **26% Hispanic**.
FINANCIAL AID OPPORTUNITIES

$57 MIL
Awarded to Bright Futures students
(third-largest amount in Florida)

$539.5 MIL
in financial aid awarded

72%
of undergraduate students
received financial aid

324
National Merit Scholars enrolled

AFFORDABILITY

Compared to the national average student debt, most UCF graduates face a far brighter future thanks to the university’s strong value and programs focused on fiscal responsibility and financial freedom. Fifty percent of UCF students graduate with no debt compared to 32 percent of students nationally who graduate debt free.

IN-STATE TUITION

$6,379  Tuition and fees
$1,200  Books and supplies
+ $10,010  Room and board
$17,589  Estimated cost

OUT-OF-STATE

$22,479  Tuition and fees
$1,200  Books and supplies
+ $10,010  Room and board
$33,689  Estimated cost

HIGH-IMPACT PRACTICES

770
Internships/Co-op Placements

1,385
Students in Learning Communities

1,829
Undergraduate Research Students

8,565
Service Learning Student Experiences
Exceptional faculty is at the heart of what we do.
UCF employs more than 13,000 faculty and staff members.

QUICK FACTS

Fall 2018

<table>
<thead>
<tr>
<th>Faculty Type</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>PROFESSORS</td>
<td>400</td>
</tr>
<tr>
<td>ASSOCIATE PROFESSORS</td>
<td>422</td>
</tr>
<tr>
<td>ASSISTANT PROFESSORS</td>
<td>396</td>
</tr>
<tr>
<td>INSTRUCTORS/LECTURERS</td>
<td>481</td>
</tr>
<tr>
<td>OTHER</td>
<td>236</td>
</tr>
</tbody>
</table>

1,935 Total Faculty

180 Faculty Hires

TENURED FACULTY

- Non-Tenure Earning: 753
- Multi-Year Appointment: 97
- Tenured Faculty: 1,085

754 Tenured
331 Tenure-earning

1,085 Total
Great Universities Are Built By Great Faculty

At UCF, an exceptional faculty is at the heart of all we do in seeking to benefit our students, community and the world. Our faculty members inspire our students to dream big and become all they can be while driving the learning, discovery, partnership and innovation that distinguishes UCF as a 21st-century university of impact.

**PROMOTIONS**

<table>
<thead>
<tr>
<th>Faculty promoted</th>
<th>Count</th>
</tr>
</thead>
<tbody>
<tr>
<td>PROFESSORS</td>
<td>25</td>
</tr>
<tr>
<td>ASSOCIATE PROFESSORS</td>
<td>27</td>
</tr>
<tr>
<td>ASSOCIATE INSTRUCTOR</td>
<td>13</td>
</tr>
<tr>
<td>ASSOCIATE LECT.</td>
<td>10</td>
</tr>
<tr>
<td>SENIOR INSTRUCTOR</td>
<td>14</td>
</tr>
<tr>
<td>SENIOR LECT.</td>
<td>7</td>
</tr>
<tr>
<td>OTHERS</td>
<td>11</td>
</tr>
</tbody>
</table>

**Awarded tenure**

<table>
<thead>
<tr>
<th>Count</th>
</tr>
</thead>
<tbody>
<tr>
<td>29</td>
</tr>
</tbody>
</table>
UCF is dedicated to delivering new knowledge, insights and solutions to address pressing problems in society.
In 2018-19, for the third straight year, **UCF set a new school record for research funding.**

**RECORD YEAR**

**FUNDING TYPE**

$97.60M Federal  
$62.07M Industry/Other  
+$23.45M State and Local  

$183 MILLION

**KEY FUNDING**

$34.19M Department of Defense  
$9.56M NASA  
$7.35M National Institutes of Health  
+$22.85M National Sciences Foundation  

$73.95 MILLION

**AT A GLANCE**

**Research**

UCF researchers drive innovation and solutions geared to solve today’s most critical problems and challenges. For the third year in a row in 2018-19, researching funding at UCF reached a new all-time high. Our faculty members are contributing to space missions, developing ways to detect cancer earlier, enhancing cyber security and tackling a range of other issues ranging from renewable energy systems and violence against women to Post-Traumatic Stress Disorder among veterans. UCF is designated by The Carnegie Classification of Institutions for Higher Education as a “very high research activity” institution, which is Carnegie’s highest ranking.

**FACULTY RESEARCH CLUSTERS**

1. Biionix  
2. Cyber Security and Privacy  
3. Disability, Aging and Technology  
4. Genomics and Bioinformatics  
5. Learning Sciences  
6. Renewable Energy and Chemical Transformation (REACT)  
7. Renewable Energy Systems  
8. Sustainable Coastal Systems  
9. Violence Against Women

Learn more at [ucf.edu/faculty/faculty-research-clusters](http://ucf.edu/faculty/faculty-research-clusters)
A great university can unleash the potential to change the world.
Access Initiatives

**DIRECTCONNECT TO UCF**

The national-model DirectConnect to UCF program guarantees access and guidance to an affordable high-quality baccalaureate degree to graduates of six partner state colleges: College of Central Florida, Daytona State College, Eastern Florida State College, Lake-Sumter State College, Seminole State College and Valencia College. The program launched in 2005 and celebrated its 50,000th degree in spring 2019. In 2018-19, DirectConnect students made up nearly 29 percent of new undergraduates at UCF.

Learn more at directconnect.ucf.edu

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**DIGITAL LEARNING**

UCF is a national leader for its innovation in digital learning, debuting its first online courses in 1996 to about 650 students. Today, the university offers more than half a million credit hours online with about 2 percent annual growth in its online credit hours. UCF students are digital — not distance — learners, supported by a team of award-winning instructional designers and highly trained faculty who often blend online with face-to-face instruction.

Learn more at digitallearning.ucf.edu

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**UCF ONLINE**

UCF Online provides high-quality degree programs for talented students and working professionals whose locations, schedules and lifestyles are best suited for pursuing online-only courses. Since UCF Online began in 2016, enrollment has grown to 4,478 undergraduate and graduate students who receive a waiver of some campus-based fees and enjoy a cost savings. UCF ranked 14th nationally by U.S. News & World Report among best online undergraduate programs.

Learn more at ucf.edu/online

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**UCF GLOBAL**

UCF Global enhances UCF’s global competency by promoting cultural exchange and high-impact international experiences locally and throughout the world. UCF Global’s priorities include engaging international students and faculty with the broader student body, initiating partnerships with Orlando’s diverse community, and supporting opportunities for student travel abroad. In 2018-19, UCF set a school record with 2,695 students representing 133 countries.

Learn more at global.ucf.edu

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**UCF ONLINE ENROLLMENT**

<table>
<thead>
<tr>
<th>Undergraduate</th>
<th>2,600</th>
</tr>
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<tbody>
<tr>
<td>Graduate</td>
<td>1,878</td>
</tr>
<tr>
<td><strong>Total enrollment</strong></td>
<td><strong>4,478</strong></td>
</tr>
</tbody>
</table>

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50,000TH degree awarded in Spring 2019
UCF is a model for higher education in the 21st century, poised to make a better future for our students and society.
In Fall 2015, university and community leaders launched a strategic planning process to set UCF’s trajectory for the next 20 years. The resulting UCF Collective Impact Strategic Plan underscores that UCF uses the power of scale and the pursuit of excellence to solve tomorrow’s greatest challenges and to make a better future for our students and society. This roadmap identifies several metrics and supporting strategies that mark UCF’s steady progress in advancing its vision, including in the key areas of student retention and graduation, the hiring of additional outstanding faculty, and graduate enrollment.

Learn more at ucf.edu/strategic-plan

**Collective Impact**

First-Year Retention
Increase first-year retention to 92 percent by 2020.

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</thead>
<tbody>
<tr>
<td>Ret.</td>
<td>87.5%</td>
<td>89.1%</td>
<td>88.8%</td>
<td>89.6%</td>
<td>90.4%</td>
<td>92%</td>
<td></td>
</tr>
</tbody>
</table>

INCREASE BY .58% PER YEAR

Four-Year Graduation
Achieve a four-year graduation rate of 60 percent by 2020.

<table>
<thead>
<tr>
<th>Year</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018</th>
<th>2019</th>
<th>2020</th>
</tr>
</thead>
<tbody>
<tr>
<td>Grad.</td>
<td>40.4%</td>
<td>43.5%</td>
<td>43.7%</td>
<td>45.7%</td>
<td>50%</td>
<td>60%</td>
</tr>
</tbody>
</table>

Tenured and Tenure-Track Faculty
Reach 1,200 full-time tenured and tenure-track faculty members by 2020.

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</tr>
</thead>
<tbody>
<tr>
<td>Prof.</td>
<td>835</td>
<td>911</td>
<td>981</td>
<td>1,009</td>
<td>1,064</td>
<td>1,200</td>
<td>1,200</td>
</tr>
</tbody>
</table>

INCREASE BY 58 PER YEAR

Graduate Enrollment
Expand to 10,000 graduate students by 2020.

<table>
<thead>
<tr>
<th></th>
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</tr>
</thead>
<tbody>
<tr>
<td>Grad.</td>
<td>7,556</td>
<td>8,489</td>
<td>8,552</td>
<td>9,206</td>
<td>9,655</td>
<td>10,000</td>
<td>10,000</td>
</tr>
</tbody>
</table>

INCREASE BY 460 PER YEAR

Learn more at ucf.edu/strategic-plan
The University of Central Florida is accredited by the Southern Association of Colleges and Schools Commission on Colleges (SACSCOC) to award degrees at the associate, baccalaureate, master’s, specialist, and doctoral levels.

**SPECIALIZED ACCREDITORS**

- ABET-Computing Accreditation Commission (CAC)
- ABET-Engineering Accreditation Commission (EAC)
- American Psychological Association (APA)
- American Chemical Society (ACS)
- American Speech-Language-Hearing Association (ASHA)
- Association of University Programs in Health Administration (AUPHA)
- Association to Advance Collegiate Schools of Business (AACSB)
- Commission on Accreditation of Health Informatics and Information Management (CAHIIM)
- Commission on Accreditation of Healthcare Management Education (CAHME)
- Commission on Accreditation in Physical Therapy Education (CAPTE)
- Commission on Accreditation of Athletic Training Education (CAATE)
- Commission on Collegiate Nursing Education (CCNE)
- Council for Accreditation of Counseling and Related Educational Programs (CACREP)
- Council on Social Work Education (CSWE)
- Forensic Science Education Programs Accreditation Commission (FEPAC)
- Human Factors and Ergonomics Society (HFES)
- Liaison Committee on Medical Education (LCME)
- National Accrediting Agency-Clinical Laboratory Sciences (NAACLS)
- National Association of School Psychologists (NASP)
- National Association of Schools of Theatre (NAST)
- National Association of Schools of Music (NASM)
- National Committee for Accreditation of Coaching Education (NCACE)
- Network Schools of Public Policy, Affairs, Administration (NASPAA)
- Planning Accreditation Board (PAB)

**NEW PROGRAMS**

UCF added several new programs in the 2018-19 academic year. These new programs included:

1. Bachelor’s in Emergency Management
2. Master’s in Emergency and Crisis Management
3. PhD in Big Data Analytics
4. PhD in Integrative Anthropological Sciences
Leadership Team

Elizabeth A. Dooley
Provost and Vice President for Academic Affairs

Sherry Andrews
Associate Provost and Associate General Counsel

Paige Borden
Associate Provost and Chief Analytics Officer

Thomas B. Cavanagh
Vice Provost for Digital Learning

Melody Bowdon
Interim Vice Provost for Teaching and Learning and Interim Dean, College of Undergraduate Studies

Jeffrey Stout
Interim Dean, College of Health Professions and Sciences

Paul Jarley
Dean, College of Business Administration

Michael Johnson
Dean, College of Sciences

Jeffrey Moore
Dean, College of Arts and Humanities

Bahaa Saleh
Dean, College of Optics and Photonics

Maribeth Ehasz
Vice President for Student Development & Enrollment Services

Deborah C. German
Vice President for Health Affairs and Dean, College of Medicine

Joel Hartman
Vice President, Information Technologies and Resources and Chief Information Officer

Jana L. Jasinski
Vice Provost for Faculty Excellence

J. Jeffrey Jones
Vice Provost for UCF Connect and UCF Global

Elizabeth Klonoff
Vice President, Research, and Dean, College of Graduate Studies

Timothy Letzring
Senior Associate Provost for Academic Affairs

Ross Wolf
Interim Assistant Provost of UCF Downtown

Deborah C. German
Vice President for Health Affairs and Dean, College of Medicine

Bahaa Saleh
Dean, College of Optics and Photonics

Mary Lou Sole
Dean, College of Nursing

Jeffrey Stout
Interim Dean, College of Health Professions and Sciences

Youcheng Wang
Dean, Rosen College of Hospitality Management

Sheila Amin Gutiérrez de Piñeres
Dean, Burnett Honors College

Jana L. Jasinski
Vice Provost for Faculty Excellence

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Vice President, Research, and Dean, College of Graduate Studies

Melody Bowdon
Interim Vice Provost for Teaching and Learning and Interim Dean, College of Undergraduate Studies

Pamela “Sissi” Carroll
Dean, College of Community Innovation and Education

Michael Georgiopoulos
Dean, College of Engineering and Computer Science

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